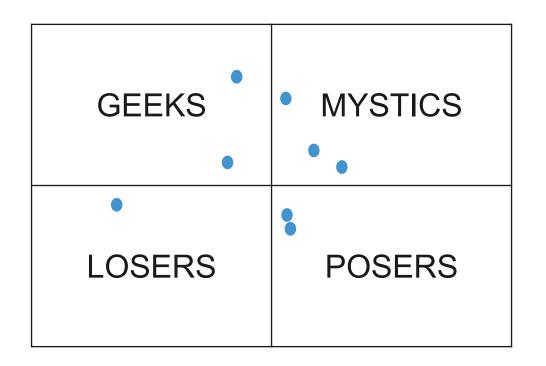
The Right Way to Select Marketing Technology

February, 2024

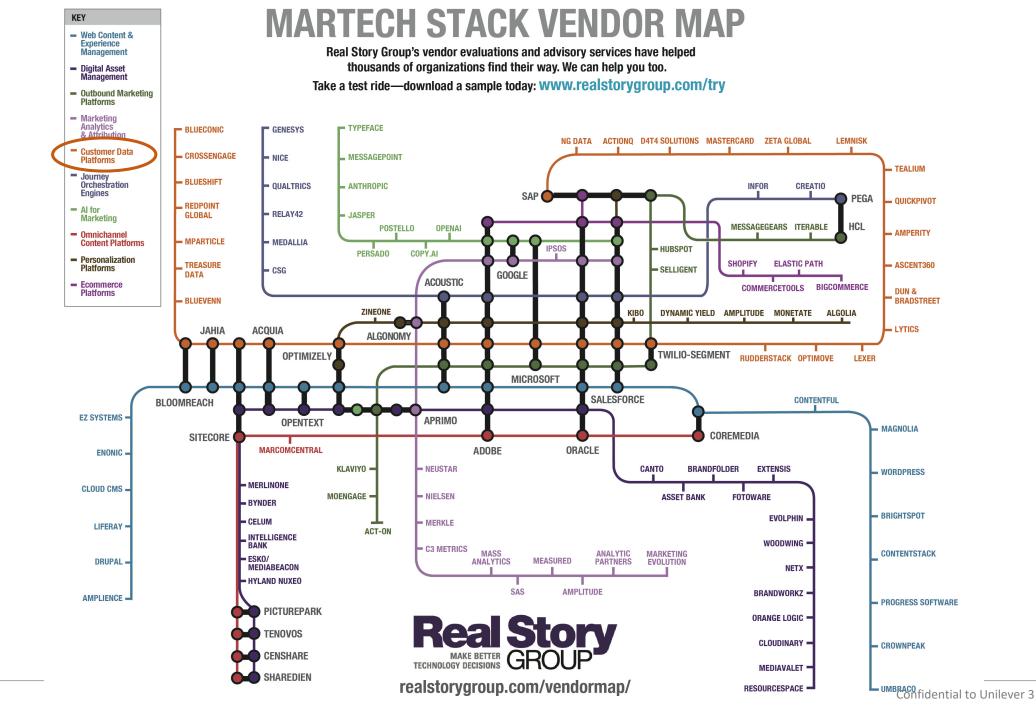


A Different Kind of Analyst Firm...



"the mystical quadrant"

| INDEPENDENCE FACTORS | REAL STORY GROUP | OTHER FIRMS |
|---|------------------------|----------------|
| CONSULT TO VENDORS? | NO | YES |
| SPEAK AT VENDOR EVENTS? | NO | YES |
| ACCEPT EXPENSES & HOSPITALITY FROM VENDORS? | NO | YES |
| WRITE PAPERS FOR VENDORS? | NO | YES |



Know Your Marketplace(s)

The Right Way to Select

MarTech Services Reference Model: B2C

| | ENGAGEMENT CHANNELS | | | | | | | | | | | | | | |
|---|--|---------|---|------------|--|---|---------|--|--|---|---|---------|---|---------|--|
| | Ads | 🛞 Web | ি@ Email | 🛄 Mob | ile | ه_ ه Social | | Print | Voice | Ģ | Chat | C Call | PoS | Product | |
| | | | | | | | | | | | | | | | |
| AdvertisingSitesGenerate demandDeliver information | | mation | Applications Deliver services | | | Distribution Deliver via channel | | nel | Storefront Sell things | | Contact Center Answer questions | | | | |
| | | | | | | ENGA | GEME | NT SER | RVICES | | | | | | |
| Customer CareLoyaltyManage customerEncourage stickinesinquirieswith rewards | | ckiness | Social Media Management Engage in social media & communities | | | Outbound Marketing Manage campaigns Deliver messages | | ns | WCM Manage web content & inbound experiences | | Ecommerce Manage commercial activity | | | | |
| | ENTERPRISE FOUNDATION SERVICES | | | | | | | | | | | | | | |
| ∟ | | | Enter | prise Inte | grat | ion: Data Coll | ection, | API Ga | iteways, Even | nting, (| Queuein | g, etc. | | | |
| Omnichannel Content Services Manage components fueled with data | | | | | Customer Data Activation Manage actionable data & segments | | | | | S | <u>ل</u> | - | el test & improve | | |
| CONTENT & | Digital Asset Management Manage rich media & brand assets | | | | | | | Data Operations nd unify customer data | | ata | | | nel Personalization dividual experiences | | |
| CON | Product Information Management Manage catalog structure, info, pricing | | | | | Enterprise Data Intelligence Analytics, Modeling, Reporting | | | | Journey Orchestra Set decisions for omnichanne | | | | | |

MarTech Services Reference Model: B2B

| | ENGAGEMENT CHANNELS | | | | | | | | | | | | | |
|--|--|-------|---------|---|------|--|--|---|----------------|---------------------------|-------------|---|--|---------|
| (| Ads | 🛞 Web | ি Email | 🛄 Mob | ile | ه_ ه Social | | Print | Voice | Ģ | Chat | Call | 🦃 F2F | Product |
| | | | | | | | | | | | | | | |
| AdvertisingSitesGenerate demandDeliver information | | | mation | Applications Deliver services | | | Distribution Deliver via channel | | el | Storefront Sell things | | Contact Center Answer questions | | |
| | | | | | | ENGA | GEME | NT SER | VICES | | | | | |
| | Customer CareCRM & SFAManage customerAutomate sales &inquiriesmanage relationships | | ales & | CPQ Configure, Price, Quote | | Quote | Marketing Automation Campaigns, outbound messages, social, ABM | | nd | Manage web content | | Ecommerce Manage commercial activity | | |
| | | | | | | ENTERPRISE | FOUN | IDATIC | ON SERVICES | | | | | |
| | | | Enter | prise Inte | grat | ion: Data Coll | ection, | API Ga | iteways, Event | ting, C | Queuein | g, etc. | | |
| NFO | Omnichannel Content Services Manage components fueled with data | | | | | Customer Data Activation Manage actionable data & segments | | | | | | - | ce Optimiza nel test & im | |
| CONTENT & I | Digital Asset Management Manage rich media & brand assets | | | | DATA | | | Data Operations nd unify customer data | | | DECISIONING | | el Personalization dividual experiences | |
| CON | Sales Enablement Support custom deliverables | | | | | | | telligence , Reporting | | | • | <pre>/ Orchestration omnichannel engagement</pre> | | |
| | | | | | | | | | | | | | | 6 |

MarTech Services Reference Model: B2C

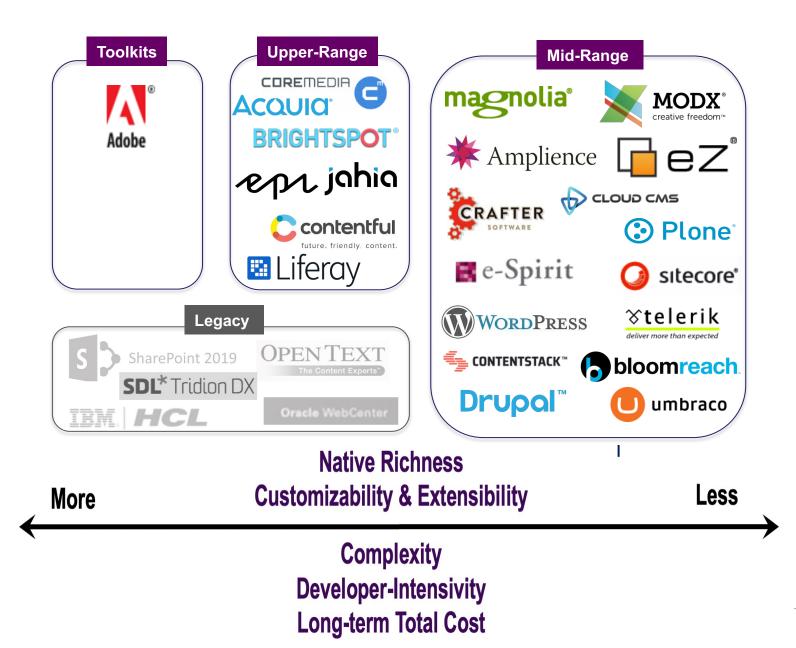
| | ENGAGEMENT CHANNELS | | | | | | | | | | | | | | |
|--|--|---------------|-------------------|----------------------------------|---|-----------------------------|--|--|-------------------------------|---------------------------|--|-------------------------|---|---|--------------------------|
| (| Ads | 🛞 Web | ি@ Email | 📘 Mot | oile | ^{©_©} Social | | Print | Voice | | Chat | C Call | Pe | oS | Product |
| INTERACTION & DELIVERY ENVIRON | | | | | | | | | | | | | _ | | |
| AdvertisingSitesGenerate demandDeliver information | | | mation | Applications Deliver services | | | Distribution Deliver via channel | | nel | Storefront Sell things | | | Contact Center Answer questions | | |
| | | | | | | ENGA | GEME | NT SER | VICES | | | | | | |
| | Customer CareLoyaltyManage customerEncourage stickinessinquirieswith rewards | | | ckiness | Social Media Management Engage in social media & communities | | | Outbound Marketing Manage campaigns De CDP? ages | | ns | WCM Manage web content & inbound experiences | | Mai | Ecommerce Manage commercial activity | |
| | Integr | ation: Events | , APIs, & Metrics | 5 | | ENTERPRISE | FOUN | IDATIO | N SERVICES | | С | Operations: Plar | nning & C | ollabo | oration |
| A | | Gener | ative Al | | | | Ins | ights Al | | | | De | cisioning | sioning AI | |
| INFO | Omnichannel Content Services Manage components fueled with data | | | | | Cust Manage a | | | tivation & segments | s | UN C | Exper Omnich | כחחי | mizat i & imp | |
| CONTENT & I | Digital Asset Management Manage rich media & brand assets | | | ets | DATA | Cust Ingest, proc | | Data Operations DP? fy customer data | | | DECISIONING | | CDP? experiences | | |
| CON | Product Information Management Manage catalog structure, info, pricing | | | | | Ente i Analyt | - | | Reporting | | | Journe decisions fo | v Orches | | o n engagement |

Know Your Marketplace(s)

The Right Way to Select



WCM Marketplace: Complexity Spectrum



HIGHLY FRAGMENTED

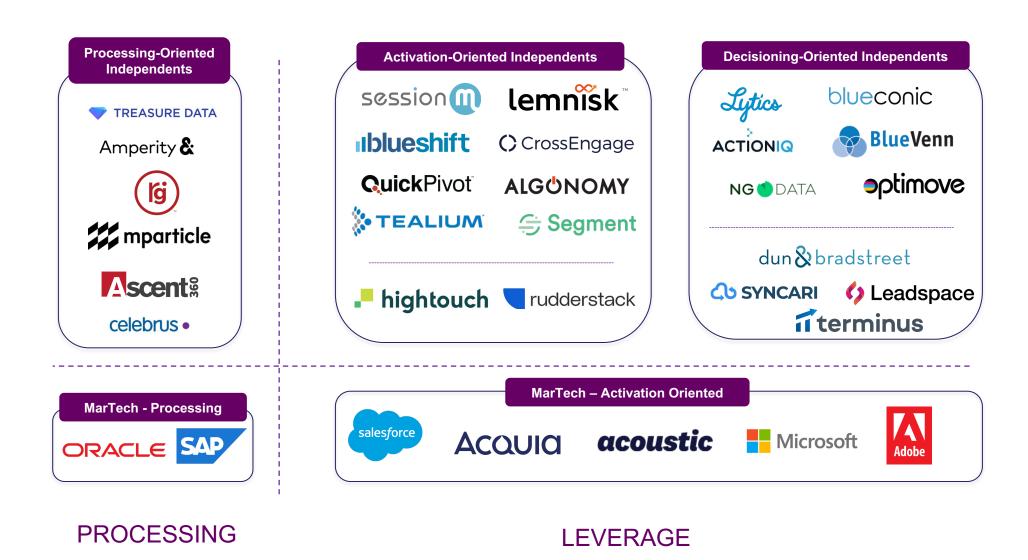
- Traditional analyst firms (Forrester, Gartner) miss breadth of market
 - PaaS still predominates over SaaS
- Significant competition persists around usability and editorial model "fit"
- Competition on architecture too, but: emergence of "head optional" as dominant model
- General market squeeze: pressure on top tier players from below
- This has led to expansion into adjacent spaces among major players

CDP Marketplace, Circa 2024



INDEPENDENTS

SUITES



Know Your Marketplace(s)

The Right Way to Select



Term of the Day....

"Design-Thinking" **Business-focused Team-based Empirical** Iterative **Adaptive**

DIGITAL REALITY CHECKS 2 The Right Way **To Select** Technology GET THE REAL STORY ON FINDING THE BEST FIT by **TONY BYRNE & JARROD GINGRAS**

Six Traditional Approaches to Evaluation...and a Bonus



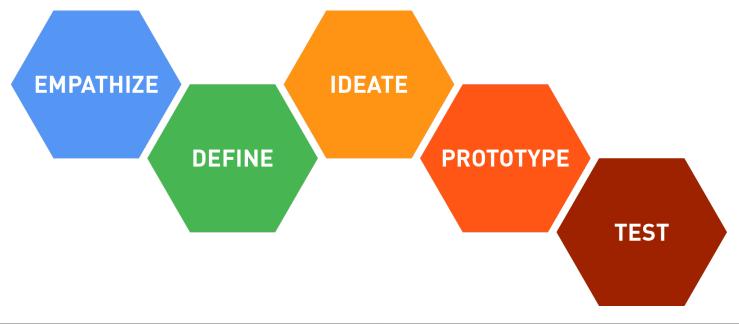




What Is Design Thinking?

"A human-centered approach to innovation that draws from the designer's toolkit to integrate the needs of people, the possibilities of technology, and the requirements for business success."

- Stanford University Professor and founder of design firm IDEO, David Kelley



www.realstorygroup.com

How to Filter...



EMPATHIZE (30+): Create Diverse User Stories

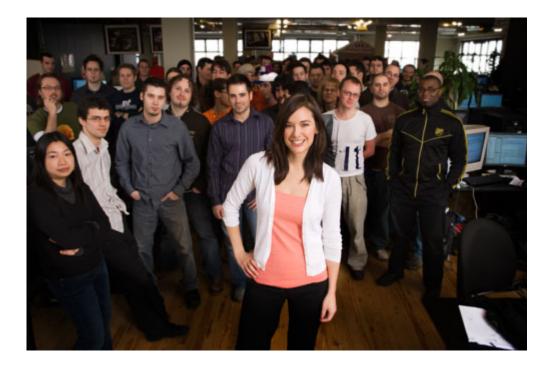
DEFINE (6-8): Create RFP and Vendor Shortlist

IDEATE (4): Review Proposals and Demos

> PROTOTYPE (2): Hands-on Bake-off

> > TEST (1): Optional PoC

The Selection Team...



Business Lead, with separate PM

Diverse set of interested stakeholders Marketing:

Ops / Analytics / Campaign / More... **Customer**: CX / CRM IT: Dev / Ops / Architecture Data: Eng / Ops / Arch / Science Functional: Legal / Compliance / Sourcing

Not too senior...

Ten Potential CDP Business Use Case Categories



Advanced Customer Data Management



Omnichannel & Offline Aggregation



Predictive Analytics



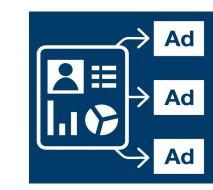
Outbound Marketing Campaign Support

Household / Channel

Marketing



Online Personalization & Experience Optimization



Paid Media Support



Ecommerce Recommendations & Optimization



Loyalty & Rewards Management

Key Considerations:

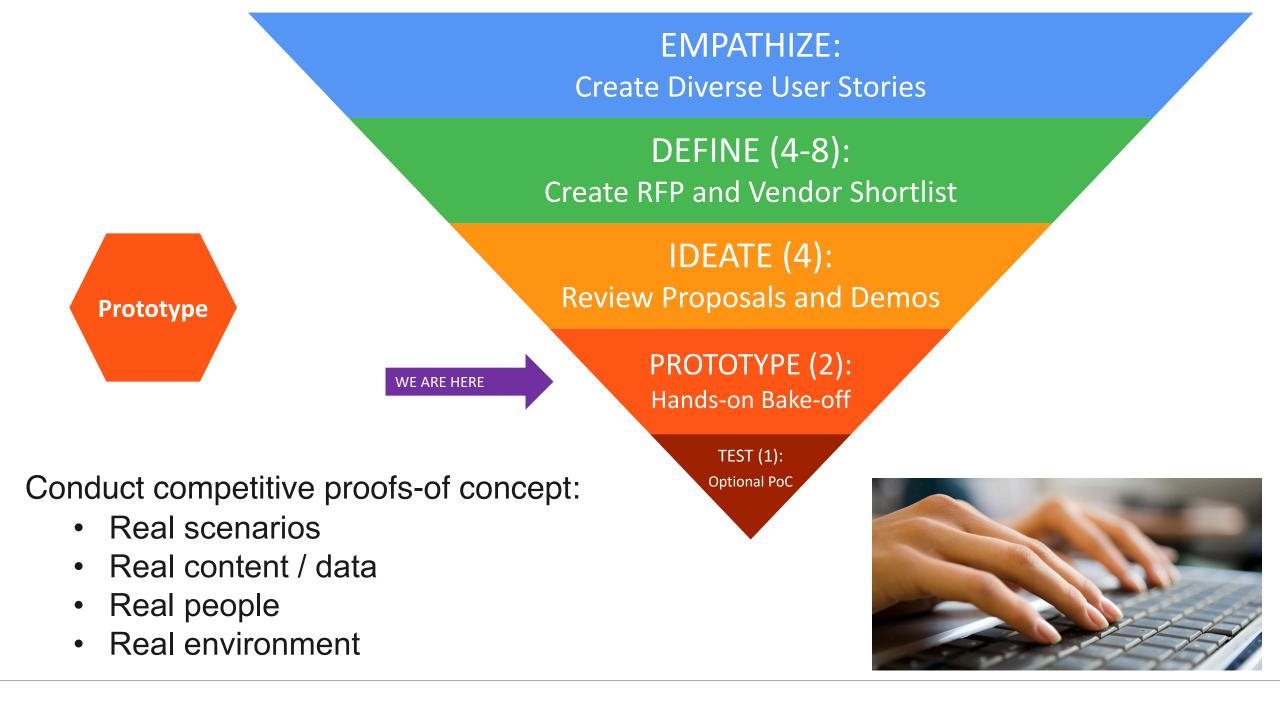
• Not all CDP vendors support all use cases, or support them evenly

Realtime Behavioral

Do you want the CDP platform to support or execute?

Analysis





Know Your Marketplace(s)

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Review of Key Agile Selection Concepts

- 1. Get clear about your business case
- 2. Build a cross-departmental team
- 3. That team needs a business chair and project manager
- 4. Center your RFx on people-oriented use cases
- 5. Follow an adaptive model that focuses on iteration and learning
- 6. Realistic testing and simulation will bring contrasts and fit into high relief
- 7. Therefore, never skip a bake-off
- 8. Negotiate early and often

Final Take-Aways

- 1. Understand how your customer experience pieces will fit together
- 2. When hit a roadblock, work backwards from the customer experience
- 3. Identify gaps and opportunities in a broader stack context
- 4. Prepare for an **omnichannel future**
- **5. Extract enterprise services** from engagement silos for omnichannel CX
- 6. Research marketplaces and understand that all vendors have competitors
- 7. Focus more on "fit" than putative vendor reputation
- 8. Center your vetting on real, human-centered stories
- **9. Test adaptively** throughout your selection process
- 10.Implement joyfully!



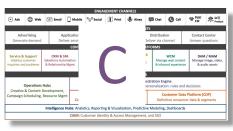
KEY

 Web Content & Experience

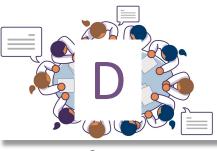
 Digital Asset Management

Management

Find Best-fit Vendor



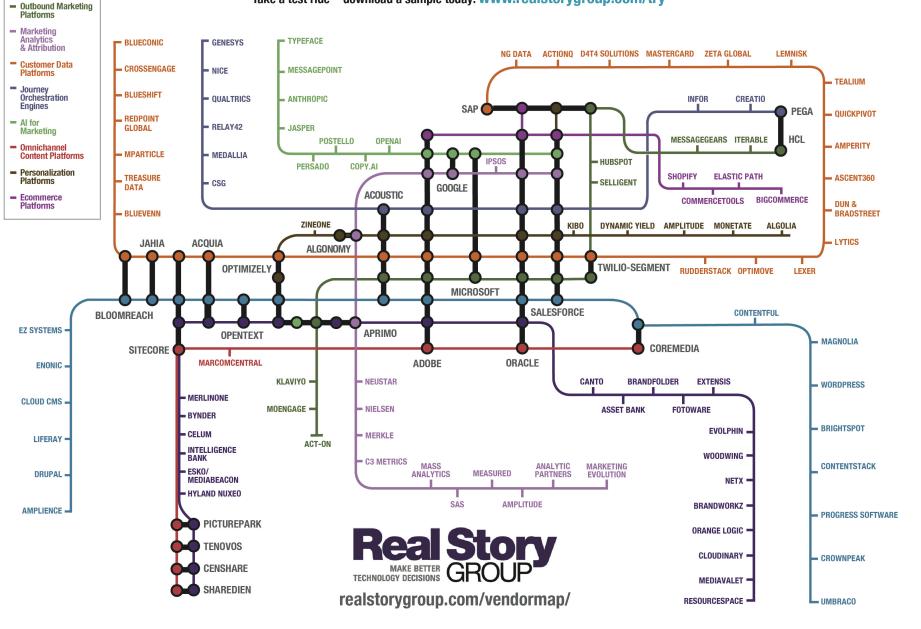
Optimize Your Stack



Learn from Peers

MARTECH STACK VENDOR MAP Real Story Group's vendor evaluations and advisory services have helped thousands of organizations find their way. We can help you too.

Take a test ride—download a sample today: www.realstorygroup.com/try



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